



West Yorkshire and Harrogate Partnership:

Health and Housing In the ICS

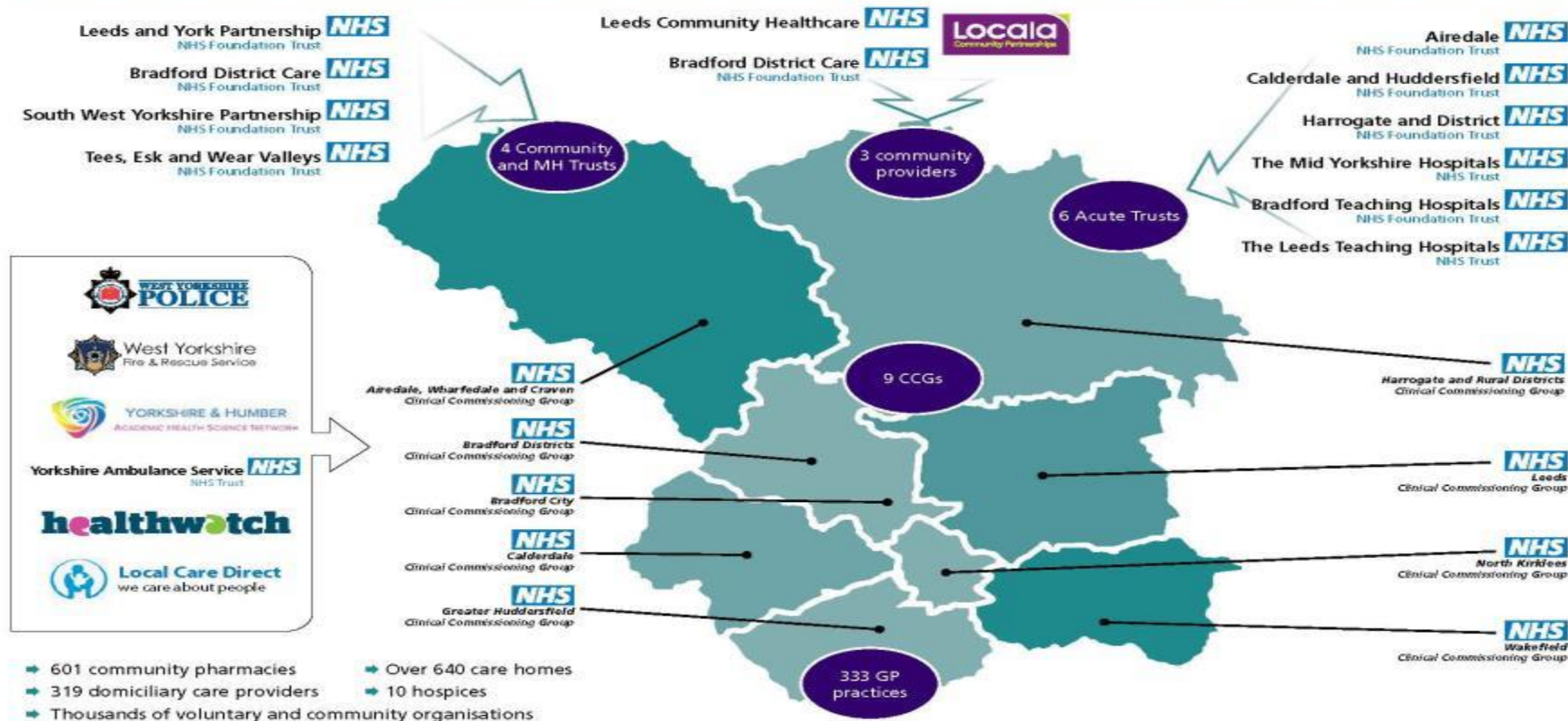
Ian Holmes

October 2019

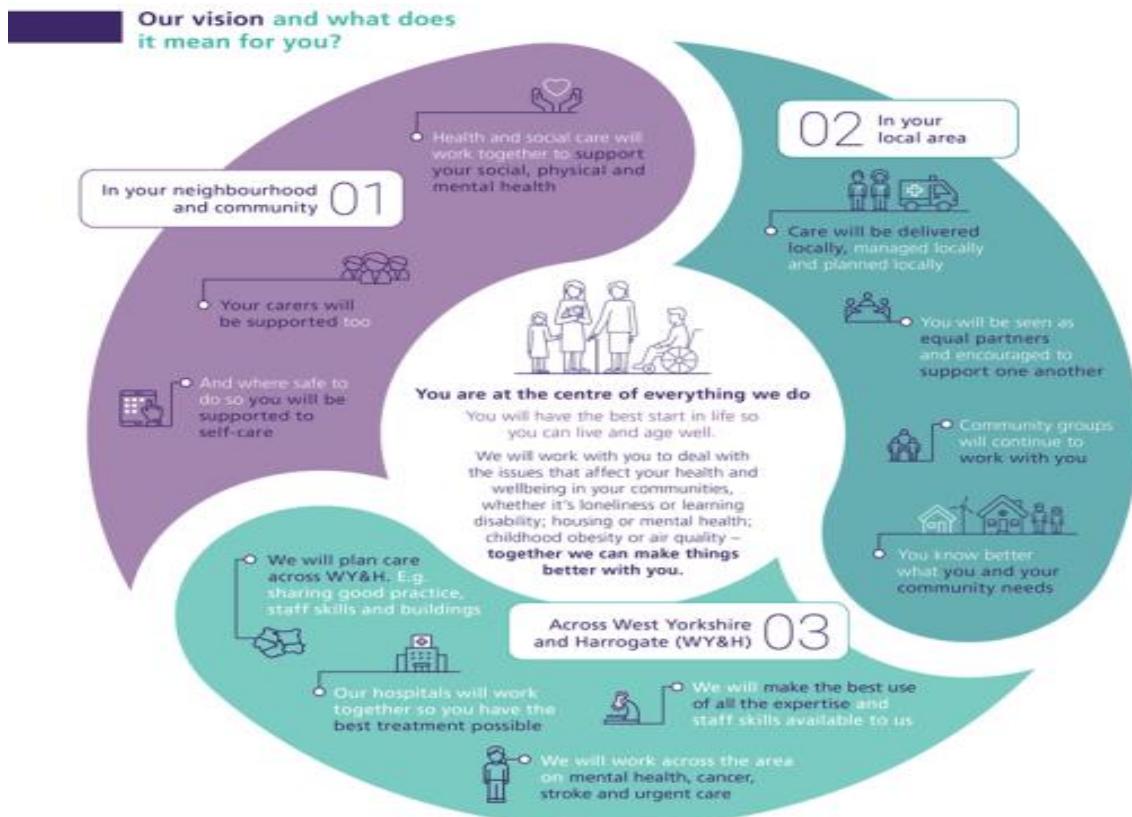
West Yorkshire and Harrogate
Health and Care Partnership



We are one of the biggest health and care partnerships



The work we are doing to realise our vision



What might be different as an Integrated Care System

National Policy Drivers (2012 Act)

- Primacy of the organisation
- Mixed priorities and regulatory requirements
- Emphasis on competition to drive improvement
- Financial mechanisms skewed towards acute care
- Performance focus on access targets

WY&H partnership

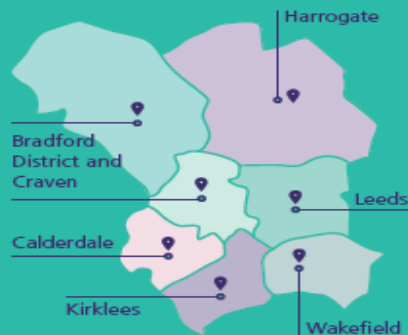
- Focus on people and place
- Aligned shared ambition between partners
- Emphasis on collaboration to drive improvement
- Greater financial control to invest upstream
- Greater prioritisation of wellbeing and outcomes



We are making a difference

Telling our Partnership story

The difference we are making for people living across West Yorkshire and Harrogate



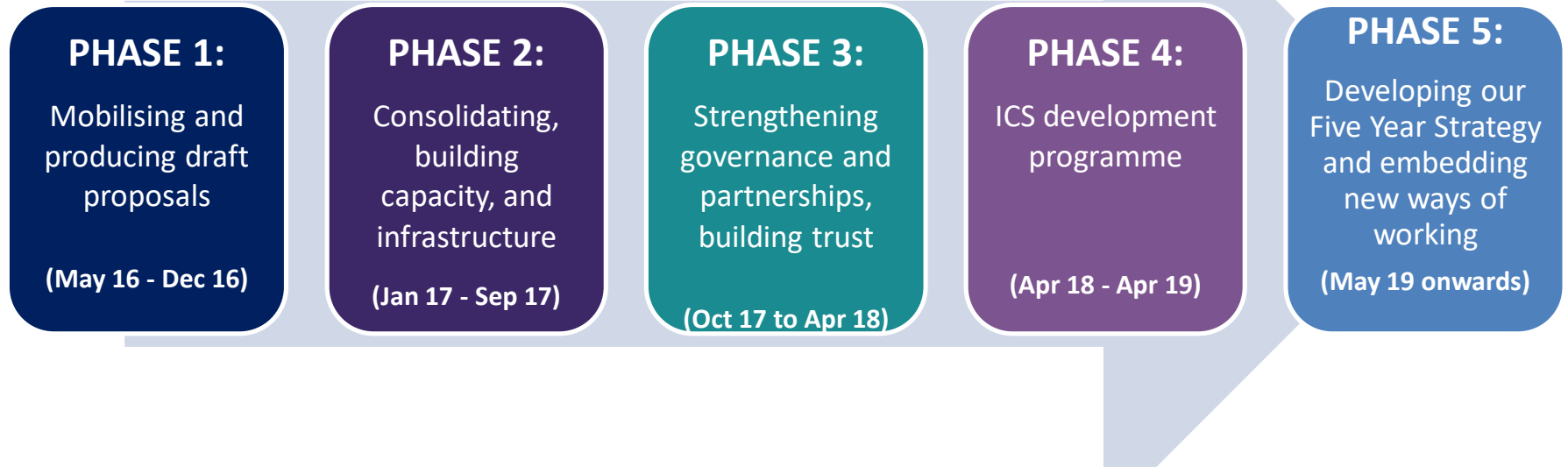
> The West Yorkshire and Harrogate Health and Care Partnership is made up of organisations working closely together to plan health and care services across the area.



www.wyhpnership.co.uk/publications/difference-our-partnership-making



Our partnership has evolved over three years



We are now moving into the next phase, with greater accountability and transparency



What makes this so challenging?

Accountability and compliance: A range of different systems exist: NHS organisations looking 'upwards' to national bodies, local authorities are much more locally and democratically accountable.

Planning processes: Timing and requirements misaligned.

Funding: There is a symbiotic relationship between NHS and wider funding but system is very fragmented.

Relationships and Culture: Lack of understanding of drivers, motivations and ways of working. But we are all key influencers.....



Building trust through delivery and good governance...

- **Knowledge distribution** - Wakefield District model of integration health and housing across the WY&H footprint.
- Implemented 'place to place' **peer review** across the 6 places in WY&H. Learning from local government model of sector led improvement making it core WY&H approach to mutual accountability.
- **Invested £1m** of NHSE transformation funding to support VCS organisations to tackle **loneliness**.
- Our **Partnership MoU** was lengthy and occasionally painful process defining our governance and way of working. Rooted in subsidiarity, distributed leadership and democratic accountability. All local authorities and NHS bodies signed up as equal partners.
- Our Partnership Board will meet quarterly in town halls across WY&H, chaired by a Council Leader.



With a good dose of ‘parity of esteem’ across the system

We have a set of guiding principles that shape everything we do as we build trust and delivery

Principles

- We will be **ambitious** for the populations we serve and the staff we employ.
- The partnership belongs to **commissioners, providers, local government, NHS and communities**.
- We will **do the work once** – duplication of systems, processes and work should be avoided as wasteful and potential source of conflict.
- We will undertake **shared analysis** of problems and issues as the basis of taking action.
- We will apply **subsidiarity** principles in all that we do – with work taking place at the appropriate level and as near to local as possible.



Wakefield Health and Housing Partnership

Sarah Roxby

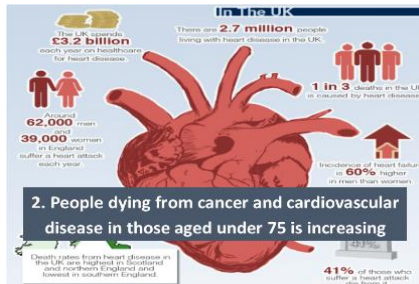
delivering promises, improving lives



- Vision to create confident communities.
- Stock transfer 2005.
- Own and manage 45,000 properties.
- Employ 1,400 people.
- Community Benefit Society.



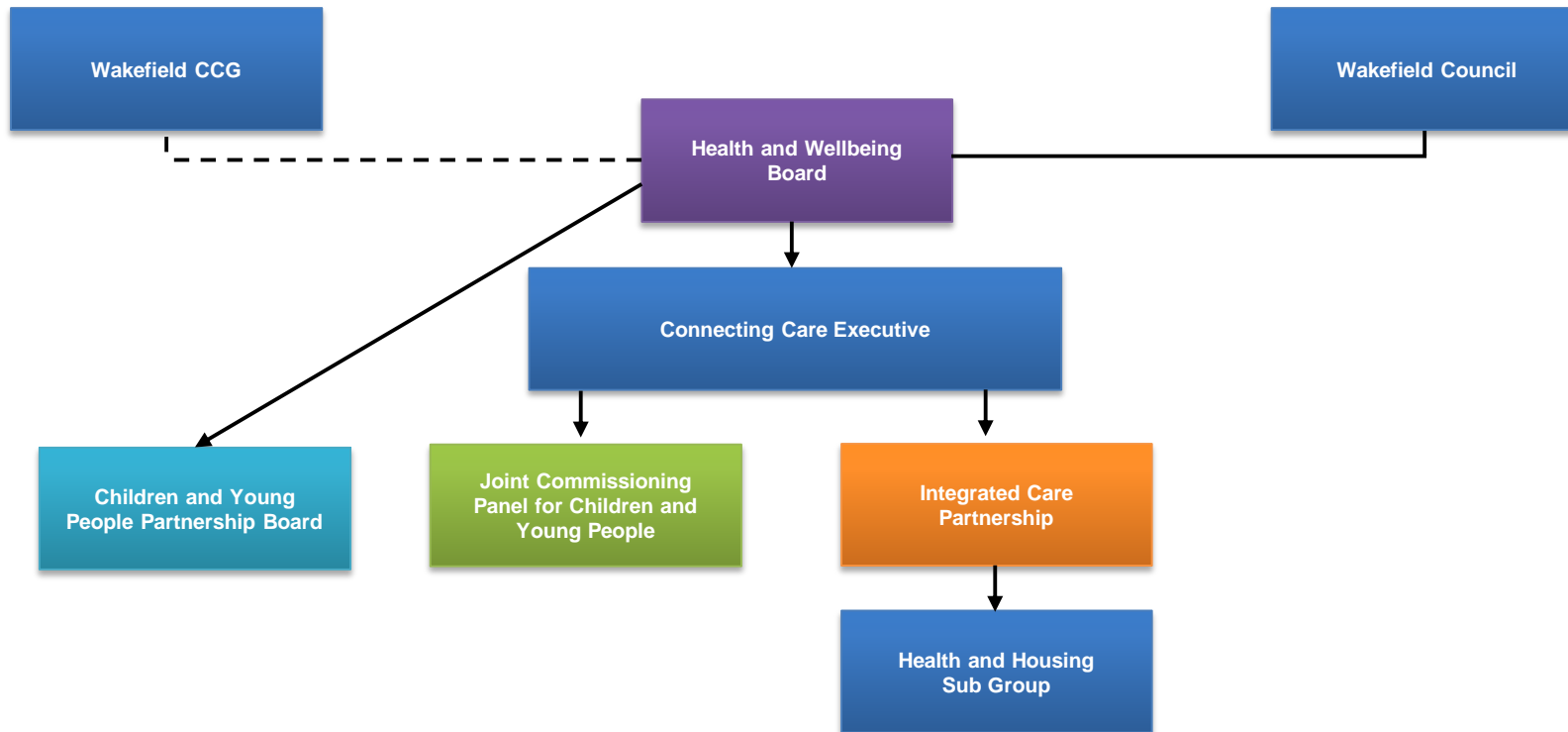
1. We are living longer, with more illnesses than ever before



4. People experience unequal levels of healthy and duration of life



Wakefield Place Governance Arrangements



Connecting Care Hubs



“Creating person centred co-ordinated care.”



Yorkshire Ambulance Service **NHS**
NHS Trust

NHS
Wakefield
Clinical Commissioning Group

The Mid Yorkshire Hospitals **NHS**
NHS Trust

NHS
South West Yorkshire Partnership
NHS Foundation Trust

wakefieldcouncil
working for you



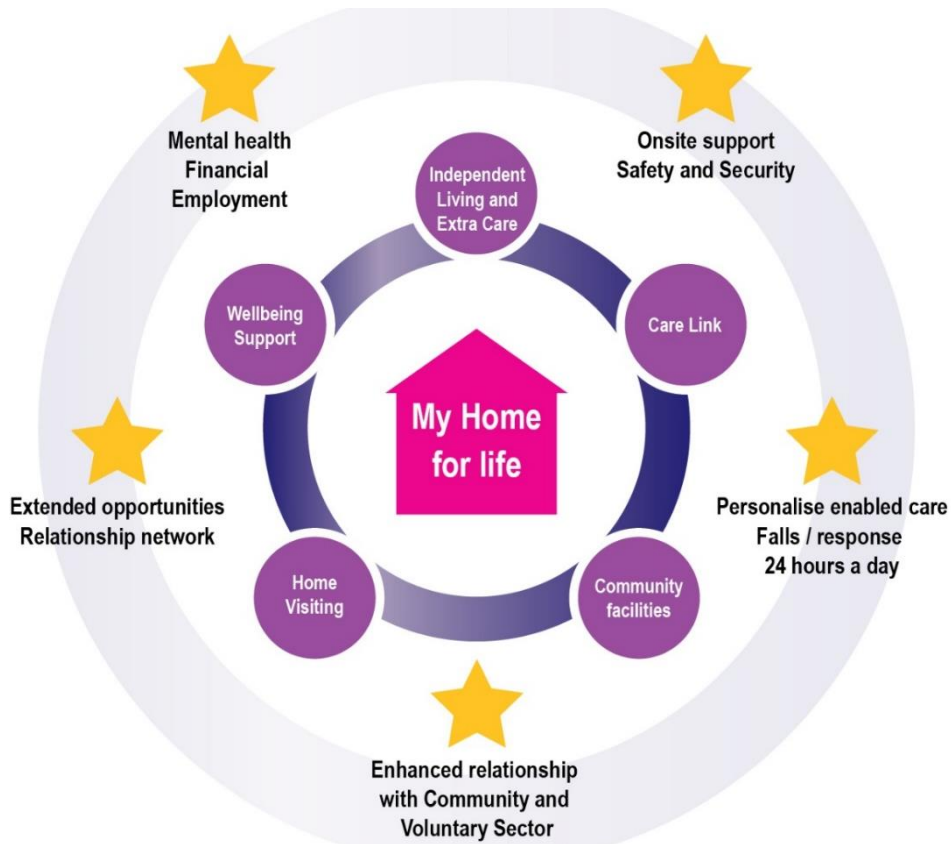
Wakefield District
ageUK

Nova

Spectrum
COMMUNITY HEALTH CIC
a spectrum of care and recovery

Carers
Wakefield & District
Helping Carers Care

Our Wellbeing Offer



Vanguard: Tackling social isolation



Care Link hospital to home



Wellbeing and Mental Health Support



Housing support and coordination



South West Yorkshire Partnership
NHS Foundation Trust



The Mid Yorkshire Hospitals
NHS Trust



Wakefield
Clinical Commissioning Group



wakefieldcouncil

Wellbeing support



Get the App

We are making it easier to access:

- mental health / wellbeing caseworkers;
- occupational therapists / adaptations;
- independent living / extra care; and
- Care Link



ILM 5 Qualification for Practice Managers

- Delivered to 19 Practice and Office Managers over two cohorts.
- Develops skills and knowledge to manage and lead within a GP setting.
- Gain a recognised professional qualification to underpin learning.









ADVANCED RISK MODELLING FOR EARLY DETECTION

*Measure more,
Live better*

We are part of
HAS
technology group

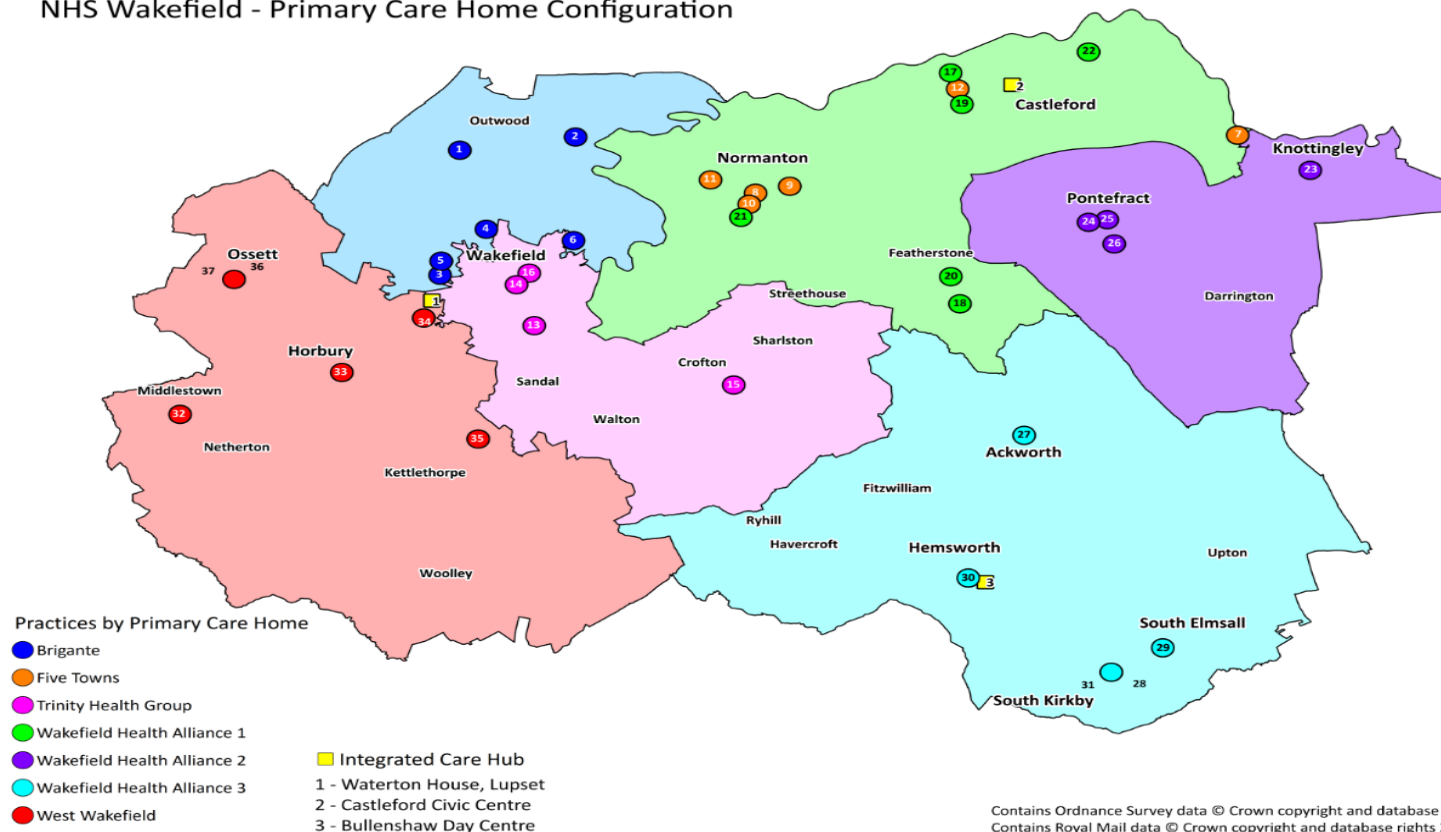
Taking you to where technology matters





Primary Care Home

NHS Wakefield - Primary Care Home Configuration



- Relationships, relationships, relationships.
- Understand the ways of working, key decision makers and 'influencers' in each place.
- Build consensus by identifying the win / wins.
- Deliver some of the easier stuff first to build trust and confidence.

Proposed Future Model - West Yorkshire and Harrogate Priorities

Improving Population Health

- Prevention
- Health inequalities
- Wider determinants of health and wellbeing
- Personalised Care

Priority areas for improving outcomes

- Cancer
- Mental Health, Learning Disabilities and Autism
- Children and young people
- Carers
- Maternity

System change and integration

- Primary and Community Care
- Urgent and Emergency Care
- Improving planned care and reducing variation
- Hospitals working together

Enablers

- Harnessing the power of communities
- Workforce
- Digital
- Capital and estates
- Leadership and OD
- Population health management capability.
- Finance
- Innovation and Improvement
- Commissioning



Questions

