

1) Regeneration in Hattersley and Mottram – An Evaluation – Trafford Room Alastair Cooper, Executive Director – Operations, Onward Homes

2) Modular House Building – Victoria Room (This Room) Paul Beardmore, Associate, Northern Housing Consortium

3) Community Investment at the Core Of Housing – Launching the Centre For Excellence in Community Investment – Alexandra B Andrew Van Doorn, Chief Executive, HACT



**Modular House Building** 

Paul Beardmore, Associate, Northern Housing Consortium

Chaired by Tracy Harrison, Deputy Chief Executive, Northern Housing Consortium Modular Housing – the Holy Grail of housebuilding?

Paul Beardmore Northern Housing Consortium Associate



## Early modular





## **My Journey**

- Why?
  - Volume of housing needed
  - The Farmer report on the growing skilled labour shortages
  - Quality issues with traditional build
  - Lends itself to a rental market
- Started with Manchester City Council and a desire to explore Modular on several council owned pieces of land.



## Some current modular





New Charter



Bowsall Construction





## **The Modular Alliance**

- Group of like minded RP development directors and some LA's
- More pilots than Manchester airport
- Modular Alliance formed
  - Share experience and ideas
  - Collectively create scale ie 500 homes
  - Sign up to a definition and common spec
  - Knowledge Transfer Partnership with Salford University added academic research capacity



## **Research and Soft Market testing**

- Series of structured meetings with manufacturers with various feedback;
  - 'yes we can do what ever you want'
  - 'sign up with us and we can work on this together'
  - 'we hope to have a prototype by....'
  - 'just invest X and we will build a factory'
  - 'you are doing this all wrong'



## Outcome

- Standard specification agreed
- Specific sites surveyed and put forward
- Procurement
  - Limited response
  - Installed costs 30% dearer than traditional.
- Agreed to park further collective work but to continue to share any knowledge



## Learning some lessons

- 4 key elements to modular
  - Design
  - Manufacturing
  - Logistics
  - Development
- Critical that all 4 are integrated



## Design

- Modular units need to optimise manufacturing and transport constrictions
  - design for Manufacture
- Architect/Designer needs to work with Planning Authority and client
- Site layout and design needs to be designed to optimise modular



## Manufacturing

- Needs to be efficient
- Scale and volume is important
  - Supply chains to secure cost savings
- Manufacturers need to be clear on their costs and where client choices will push up price



## Logistics

- Standard container size units are ideal.
- Access to site including overhead clearances for crane to operate
- Storage of completed units
- Timing of ground works
- Utilities



## Developer

- Someone needs to run the operation from start to finish, design, site management, groundworks and utilities, delivery and installation of units.
  - A 'turnkey solution'
- Most manufacturers simply want to build and supply the units
- It is all about where the risk sits.



## Procurement

- Difficult for any one organisation to create the scale needed
- Difficult for a collection of organisations to agree a single specification and design across a range of sites
- Timing is also a challenge as the factory output will spread over time.



## **NHC** proposal

- NHC to procure a limited framework of 'facilitator organisations'
- Facilitator organisations are those with the capability of managing the four elements together, including the appointment of the best manufacturer
- NHC would help aggregate demand up into larger 'batches'



## **NHC Proposal continued**

- Facilitator A would then work on design with the first batch to achieve a client controlled cost model
- Second batch would go to facilitator B etc
- The process allows for different manufacturers to be played in and a competitive element in manufacturing



#### **NHC Procurement process**

- Gauge member interest and potential numbers
- Complete any soft market testing for facilitators
- Homes England very interested



## Happy note



Pheonix prefabs Birmingham Grade II listing



#### Thank you and any questions!





## Refreshments and Networking



4) The Future of Town Centres – Trafford Room Laura Hurley, Head of Regeneration, Cities and Local Growth Unit, MHCLG

5) Creating the Right Homes for Local People – Victoria Room (This Room) Liz McEvoy, Senior Housing Manager, Sunderland City Council Jen McKevitt, Chief Executive, Back on the Map

6) Strategic Partnerships – Health and Housing – Alexandra B Sarah Roxby, Associate Director – Health, Housing and Transformation, WDH Esther Ashman, Associate Director, Strategic Planning and Partnerships, Wakefield CCG



#### **Creating the Right Homes for Local People**

Liz McEvoy, Senior Housing Manager, Sunderland City Council Jen McKevitt, Chief Executive, Back on the Map

Chaired by Satty Rai, Member Engagement Manager, Northern Housing Consortium

# Creating the right homes for local people

Jen McEvitt Back on the Map Liz McEvoy Sunderland City Council





## Sunderland – 'up North' and proud

### Hail the Mighty (hopeful) Hendon Why people power got "Back on the Map" in Hendon.

### Too high a cost...

The Cost of Poor Housing in Hendon £10,000 or £10,000,000,000?

ELECTRONY ALANA DIST.

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#### How we put Hendon Back on the Map?

Hendon

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## **Transforming Hendon** Hendon's million pound 'face lift' Acquiring a stake in the area

## If you can't beat them, join them

#### Becoming a landlord

Buying up empty properties

Looking after our tenants







## We even acquired a library...

BI

**backmap** 

Cornegie Communit Corner STREET STREET

Holistic regeneration

THE PROPERTY

## **Balamory?**

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## The road is long but exciting...

Affordable Housing development

Niche Housing markets

Replicating empty homes model in other areas

Social Lettings Agency

# Creating the right homes for local people



